



AUDIT PERFORMANCE & RISK COMMITTEE

13 August 2025

At 4 pm via Teams

MINUTES

Attendance

Board Members:	David Leaf, Chair Graeme Russell Derek Breingan (<i>left the meeting at 4.58. In attendance for items 1-5, 6.2, 6.3, 7.2, 7.3, 8.2 and 8.3</i>)
Officers:	Debbie Collins, Chief Executive Officer Tracey Howatt, Chief Operating Officer Nikki Ritchie, Director of People & Digital Drew Moore, Director of Assets Rikki Young, Head of Assurance and Business Planning Michelle Breen, Governance & Assurance Manager (Minutes)
In Attendance:	Emma Tilley, Internal Auditor - Henderson Loggie (<i>left the meeting at 5.05 pm. In attendance for items 1 – 6, 7.2, 7.3, 8.2 & 8.3</i>) Peter Freer – Allia C&C (<i>left the meeting at 4.36 pm. In attendance for items 1 – 5</i>) Chris Sliman, RSM (<i>left the meeting at 4.36 pm. In attendance for items 1 – 5</i>) Thomas Bright, RSM (<i>left the meeting at 4.36 pm. In attendance for items 1 – 5</i>)

ITEM	NOTE	ACTION
1	Apologies for Absence	
	Katie Smart and Isabel McGarvie	
2	Declarations of Interest	
	None.	
3	Minutes	
3.1	Approval of Confidential and Non Confidential Minutes of Meeting held on 28 May 2025	
	The Minutes were approved as an accurate record.	
4	Business Arising	
4.1	Confidential Action List Review	
	The Committee noted the action list.	

5	Priority Items	
5.1	Confidential - Redacted	
5.2	Confidential - Redacted	
6.	Internal Audit	
6.1	Confidential - Redacted	
6.2	Confidential - Redacted	
6.3	Confidential - Redacted	
7.	Finance	
7.1	Confidential - Redacted	
7.2	Confidential - Redacted	
7.3	Confidential - Redacted	
8	Board Assurance	
8.1	Q1 Business Health Performance Report	
REPORT SUMMARY	<p>The report provided the Audit Performance and Risk Committee with an overview of Bield's Quarter 1 performance against Business Health Key Performance Indicators.</p> <p>The indicators and accompanying targets reflected those agreed by the Board in June 2025.</p> <p>At the end of Quarter 1, two business health indicators were assessed as amber and subject to enhanced monitoring, with two assessed as red with targeted improvement activity underway to understand and address performance in areas where performance is not meeting target.</p>	
DISCUSSION	The Chair expressed positivity about the progress being made toward meeting the Scottish Housing Quality Standard (SHQS) target.	
DECISION	<p>The Audit Performance and Risk Committee:</p> <ul style="list-style-type: none"> • Considered Business Health performance for Quarter 1 2024/25. 	
8.2	Confidential - Redacted	
8.3	Confidential - Redacted	
9.	Confidential - Redacted	
9.	Date of Next Meeting – 12 November 2025 at 4pm	
	Meeting Ended at 5.15	